



Formation of a Pearl: Building a Sustainable Multi-Medical Center Research Corporation Model (Multi-NPC)

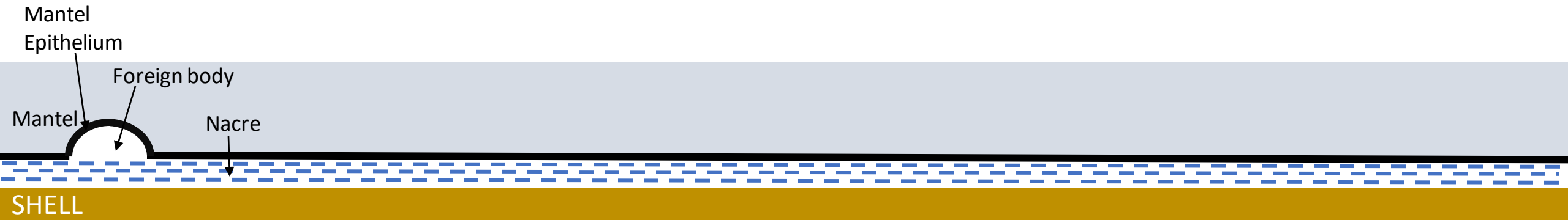
John Givens, CRNA, AO, R&D MGVAMC

Danielle Fleumer, MPA, SIBCR

Cindy Reutzler, MPA, CARES

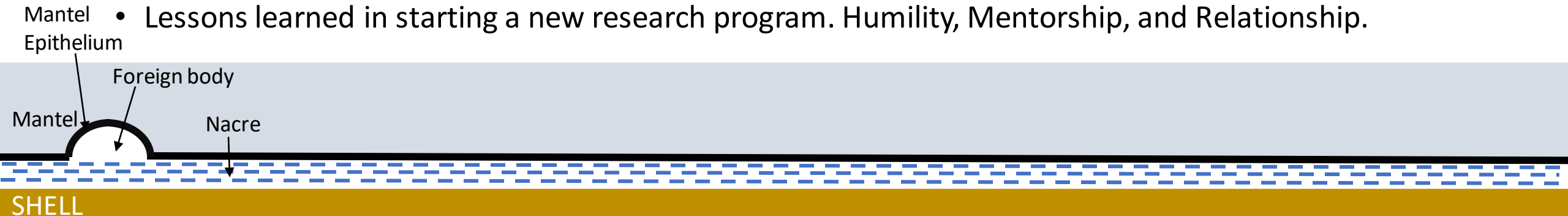
Presenters

- John Givens, CRNA, PhD candidate, AO, Academics and Research, Mann Grandstaff VA Medical Center (MGVAMC), Spokane, WA
- Danielle Fleumer, MPA, Executive Director, Seattle Institute for Biomedical and Clinical Research (SIBCR)
- Cindy Reutzler, MPA, Chief Executive Officer, Chicago Association for Research and Education in Science (CARES)



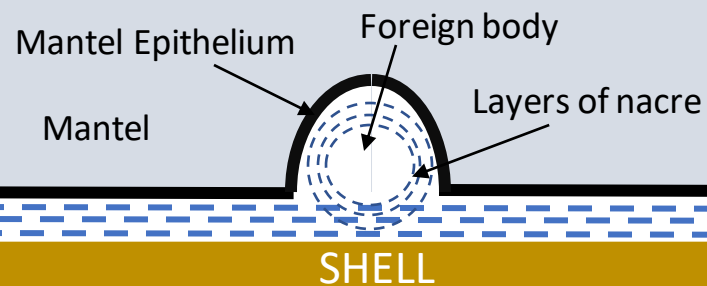
Mann-Grandstaff VA Medical Center Case Study

- 1950-1965. The Golden Years of Research at the Mann-Grandstaff VA Medical Center (MGVAMC) in Spokane, WA.
- Why research? Mission Act: Publish or Perish.
- Reading the room and building support.
- 2021 MGVAMC becomes newest site to establish formal research program in the VA enterprise.
- 2021 MGVAMC joins VA Puget Sound Health Care System as a multi-site partner in the Seattle Institute for Biomedical and Clinic Research (SIBCR) Non-Profit Corporation (NPC). Stronger together.
- 2022 MGVAMC establishes first University affiliate research agreement with SIBCR NPC. University affiliation, a key to success.
- Lessons learned in starting a new research program. Humility, Mentorship, and Relationship.



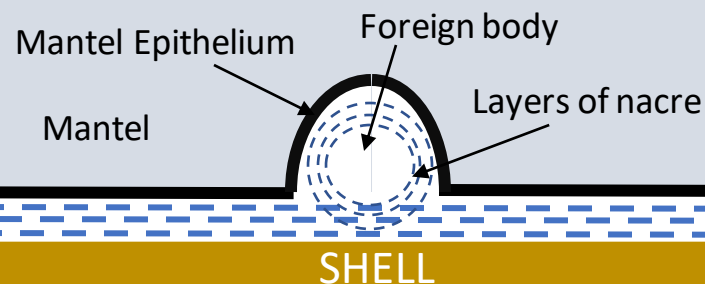
MGVAMC/SIBCR Case Study

- Background Information
- Approving Officials and Stakeholders
- VHA Handbook 1200.17 Requirements
- Timeline
- Key Takeaways



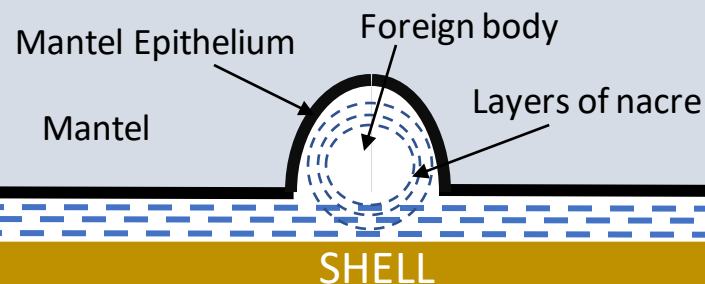
Background Information

- MGVAMC's Administrative Officer approached SIBCR's Executive Director
- No merger, acquisition, or dissolution required in the SIBCR/MGVAMC model
- Leadership Supportive
 - MGVAMC leadership and prospective investigators
 - SIBCR's Board of Directors



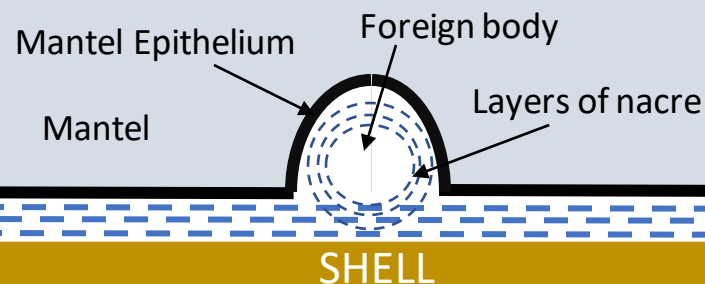
Approving Officials and Stakeholders

- Medical Center Director (MCD), other Statutory Directors, and NPC Board
- VA Offices:
 - Non-Profit Program Office (NPPO) and Non-Profit Oversight Board
 - Office of General Counsel (OGC)
 - Office of Research & Development and Office of Academic Affiliations
 - Office of the Deputy Under Secretary for Health and Operations and Management
- VA Secretary, or designee

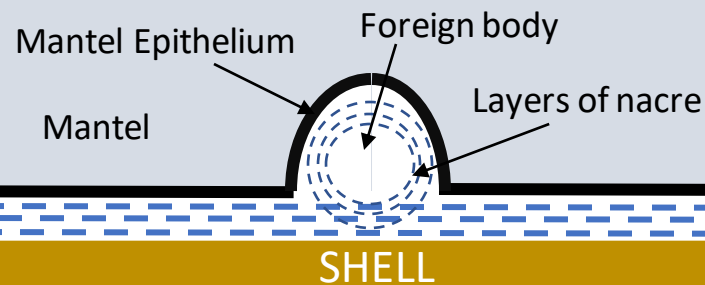
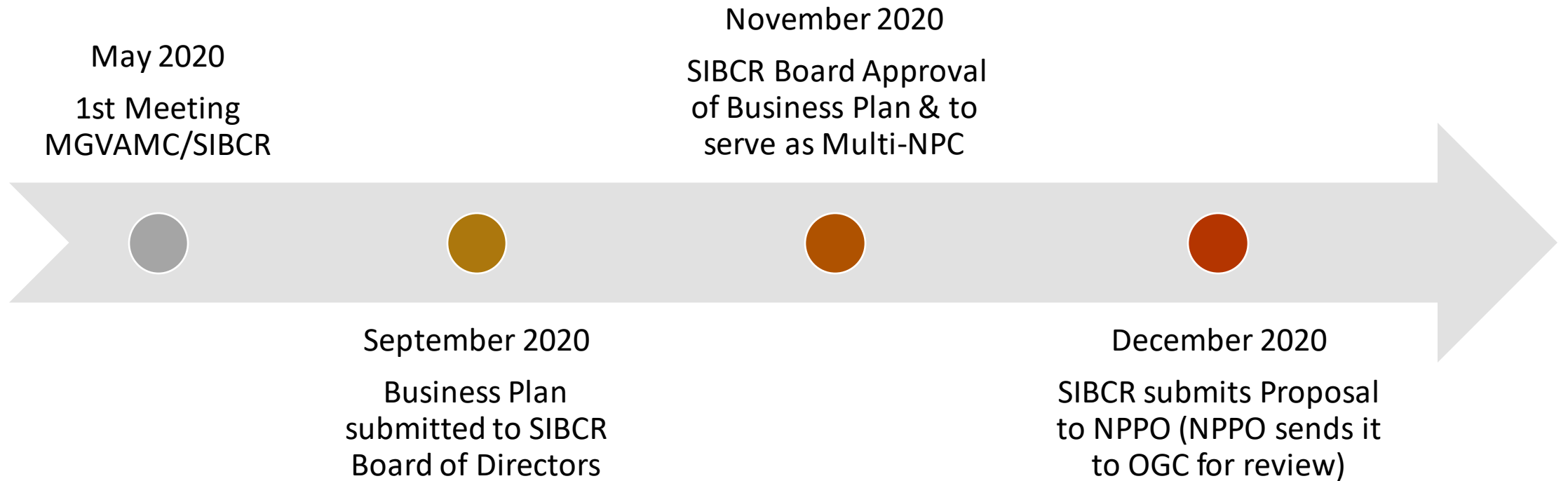


VHA Handbook 1200.17 Requirements

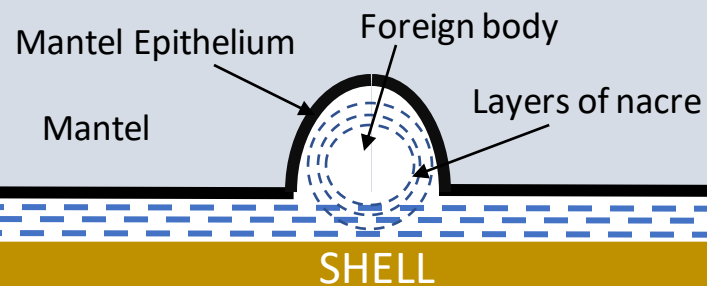
- Business Plan, Articles of Incorporation and Bylaws
- Director Certifications
 - Prospective Statutory VA Medical Center Director Certification Statement
 - Prospective Statutory VA Directors of a Multi-NPC Certification Statement
- NPC Board Resolution agreeing to “facilitate research and education at more than its own VA medical facility” (VHA Handbook 1200.17)
- Board Membership – Medical Center Director requirement
- Approvals



Timeline: Phase I



Timeline: Phase II

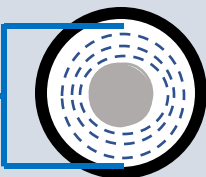


Managing the Multi

The Finished Product



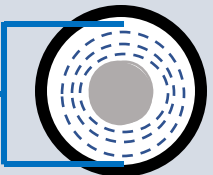
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Managing the Multi Perspectives to be considered

- Board of Directors
- Executive Director/CEO
- Staff
- Affiliate
- Principal Investigators

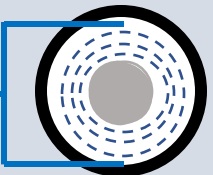
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Board of Directors

- Composition of the new board
 - Director from each newly affiliated site required
- Remote board meetings
- Establishing board committees

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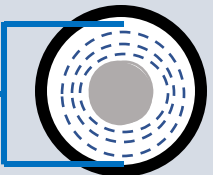


Executive Director/CEO

General Considerations

- Updating all relevant documents
- Crossing state lines
- Increased travel
- Burden on existing staff
- Managing new staff remotely
- Engaging new PIs

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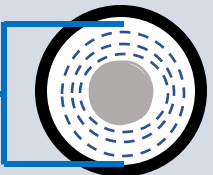


Executive Director/CEO

Financial & Reporting Considerations

- Structuring accounting systems
- Allocation of overhead
- Additional reporting requirements
 - RDIS
 - Annual CRADA Report

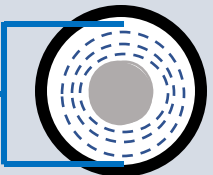
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Staff

- Workload increase for existing staff
- Orienting new staff at new site
- Purchasing
 - Ordering and shipping supplies and equipment
- HR staff
 - Differing WOC and IPA requirements

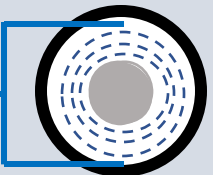
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Others

- Affiliate Universities
- Principal Investigators
- Research Service Staff
- Multiple IRBs

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Questions?

